

# Southend-on-Sea Borough Council

Agenda  
Item No.

Report of the Director of Finance and Resources  
to  
**Shareholder Board**  
on  
**25 September 2018**

Report prepared by: Ian Ambrose  
Head of Corporate Finance

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**Southend Care Ltd: Review of Business Plan 2019/20 to 2021/22**

**Cabinet Member - Councillor John Lamb**

*A Part 1 Public Agenda Item*

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**1 Purpose of Report**

To present to the Shareholder Board the business plans of Southend Care Ltd for review.

**2 Recommendation**

- 2.1 That the Shareholder Board reviews the Southend Care Ltd Business Plan for 2019/20 to 2021/22.

**3 Background**

- 3.1 A senior representative of Southend Care Ltd will present this report to the Shareholder Board and respond to Members' questions.

**4 Corporate Implications**

- 4.1 Contribution to Council's Vision & Critical Priorities

The objectives of the Southend Care Ltd align with the Council's vision and priorities for vulnerable adults, and the aim to create alternative income streams and effective solutions to enable on-going service provision

- 4.2 Financial Implications

There are no direct finance implications arising from this report for the Council, although the Southend Care Ltd business plan is predicated on the Council's planned reprovision of Priory and Delaware Care Homes and the Viking and Avro Day Centres into a single provision on the Priory site. The Council has a capital budget of £11.313M over the three year period 2018/19 to 2020/21 to achieve this.

The business plan also requires on-going access to the cash flow loan facility made available by the Council, and financial guarantees by the Council to underwrite the company's LGPS pension deficit to enable Southend Care Ltd to continue to trade.

#### 4.3 Legal Implications

There are no direct legal implications arising from this report for the Council

#### 4.4 People Implications

There are no direct people implications arising from this report for the Council

#### 4.5 Property Implications

There are no immediate property implications arising from this report for the Council, although the Southend Care Ltd business plan is predicated on the Council's planned reprovision of Priory and Delaware Care Homes and the Viking and Avro Day Centres into a single provision on the Priory site.

#### 4.6 Consultation

There are no direct consultation implications arising from this report for the Council

#### 4.7 Equalities Impact Assessment

There are no equalities implications arising from this report

#### 4.8 Risk Assessment

The formation of the Shareholder Board enables detailed Member focus on the opportunities and risks that arise out of the Council's approach to local authority trading companies. The Southend Care Ltd business plan sets out the associated risks

#### 4.9 Value for Money

On-going focus on why we have the alternative delivery vehicles and what we want from them will enable the Council to more fully exploit their potential to add value and benefit for our residents

#### 4.10 Community Safety Implications

There are no community safety implications arising from this report

#### 4.11 Environmental Impact

There are no environmental implications arising from this report

### **5 Background Papers**

None

## **6 Appendices**

**Appendix 1** Report to shareholders on the Business Plan of Southend Care Ltd

**Appendix 2** Southend Care Business Plan 2018 2021

- a. Southend Care Services
- b. Staff Survey
- c. Service Improvement Plan Framework
- d. KPI's and Service Improvement Plan